

Implementation

Sustainable Economic Vision

General Guidelines For Mover



Key Elements

There are several key elements that support the implementation of the Sustainable Economic Vision, which are divided into foundation, container, driving force and location elements. These elements need to be considered throughout the process of realizing a sustainable economic vision.



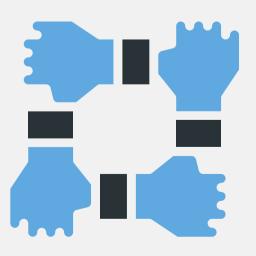
FOUNDATION

- Regional planning documents, especially those related to spatial planning, development and investment patterns;
- Policy and regulatory frameworks, especially related to land management and protection of important ecosystems, business licensing and supply chain enabling conditions including data, institutions, infrastructure and human resources;



MOVER

- Business actors involving various business scales in the supply chain include community businesses on a scale such as Village/Community Owned Enterprises (BUMDes);
- Innovation, Production & Incubation Center which is the embodiment of multi-party collaboration for developing and strengthening the products/ services offered;



RECEPTACLE

- Multi-party institutions as a forum for communication and decisions to align the goals, roles and functions of each party involved; Multi-
- party collaborative planning and programs that can work together for supporting conditions including funding, capacity building and promotion; (Funding, Capacity, Promotion, Etc);



LOCATION

 Strategic location for implementation in the form of an integrated rural area.
 Replication of this regional model can be applied throughout the district

5 STAGES OF IMPLEMENTATION SUSTAINABLE ECONOMIC VISION

DESIGNING AND STRENGTHENING AN

MAPPING POTENCY

Stakeholders

Source Potential

Natural Power,

Humans, and

Regulations

OBSERVATION & VALIDATION INTO THE FIELD

Data collection & validation of potential data in

the field

Petermination resource strategic

DESIGN BUSINESS MODEL & INSTITUTIONS

Formation &

strengthening institutionsdriving agency
economic implementation

sustainable

Guide

implementation & shared umbrella

IMPLEMENTATION

IMPLEMENTATION & MODEL VALIDATION BUSINESS

Execution of processes & business models

Validation process
until iteration
business model &
institutional

SCALABILITY

EXPANSIONBUSINESS SCALE

Increased target market & production scale

Pitch deck or portfolio for investment/ funding other

EVALUATION AND LEARNING AN

Periodic monitoring and evaluation to ensure implementation is carried out by prioritizing key elements of a Sustainable Economy

Mapping Potency

The process of mapping collaborators, natural resource potential, human resources, institutions, policies and strategic locations that can be combined into a strategy for implementing the Sustainable Economic Vision in the district

The final result:

Collaboration networks and pioneering teams are mapped and connected, so they are ready to move together in stage 2 to verify the data collected in stage 1

Output:

- Mapping regional planning documents and policies & regulations that can facilitate the Sustainable Economic Vision.
- Mapping the pioneering team & main actors (both individuals and organizations) The main
- actors to realize the Sustainable Economic Vision are connected & agree on a shared dream narrative
- Initial mapping of natural resource potential and strategic locations with added value

Execution time:

Potential mapping generally takes 4-6 months, but this can be adjusted according to needs related to preparation for joint collaborative action.

Implementation Process:

Before the main working paper for stage 1, there are a series of activities that the Initiator can carry out first to establish collaboration with other sustainable economic actors (pre-1 stage). So, the potential mapping process can take into account previous data and actions that have been carried out by other collaborators and can be a consideration for strengthening existing actions or needing to create something new. Then, a plan for a direct visit to the location is prepared to verify the data that has been collected.

Process Overview

Pre-1 Stage: Joint Collaborative Action



Shared Narrative Alignment



Identify previous activities & data with the Matrix

Mutual cooperation

ption 1



option 2

Reinforcement of existing actions

There is

Prepare a plan new action





Making a Commodity Exploration Plan in stage 2

TAHAPPRA - 1

A summary of the initial stages that are best done before entering the 5 core stages of the sustainable economic implementation process

Output:

This stage is carried out to build networks between institutions, groups and key figures in the district so that they have common goals.

At the end of this stage, it is hoped that multistakeholder institutions/other parties will have been identified that can be collaborated with, prospective pilot teams, and plans for joint collaborative action projects which can also be a means of proving multiparty collaboration in the district.

FRAMEWORK JOINT ACTION COLLABORATION

STEP 1	STEP 2		
 Is there a multi-stakeholder institution in the district? Has anyone else created a similar program? 		 Build a community network with local communities and identify potential pilot teams Organize the background & capacity of local communities to see the potential that can be developed 	
STEP 3		STEP 4	
Align goals and intentions with the pilot team in the district		Create joint collaborative actions to bring together stakeholders	

STEP 1	STEP 2			
Is there a multi-stakeholder institution that is in line with our vision in the district?		Build a community network with local communities and identify potential pilot teams		
Institution Name:		 Organize the background & capacity of local communities to see the potential that can be developed 		
Institutional objectives:				
Activity:		Name Asik Regency) Community/Figure Early (Community Name Community/Figure		
Contact:		 Consistent Potential 1 Potential 2 Potential 2 Potential 1 Potential 1 Potential 2 Potential 2 Potential 2 Potential 2 Potential 2 Potential 2 		
Have other parties made similar initiatives?		organization		
1. Institution/Name - Contact 2. Institution/Name - Contact 3				
STEP 3		STEP 4		
		Carrying out joint collaborative actions to bring together stakeholders as well as a proving ground for the pioneering team		
Action plan:		Activities Committee.: Activity Objectives : Agenda of activities : Estimated Work Plan:		

STAGE 1 MAPPING

WORKING PAPER

FORMULATION OF THE NARRATIVE TOGETHER A

Output:

A narrative that is aligned to a sustainable economic vision, taking into account problems, potential and policies related to the development of sustainable products in the district.

This working paper is divided into two stages of work.

DISTRICT NAME		DREAM
NAME	INSTITUTION	
EXISTING PROBLEMS		
THE POTENTIAL EXISTS		
THE FOTENTIAL EXISTS		
EXISTING POLICIES		KEYWORDS
EXISTING FORICIES		RETWORDS

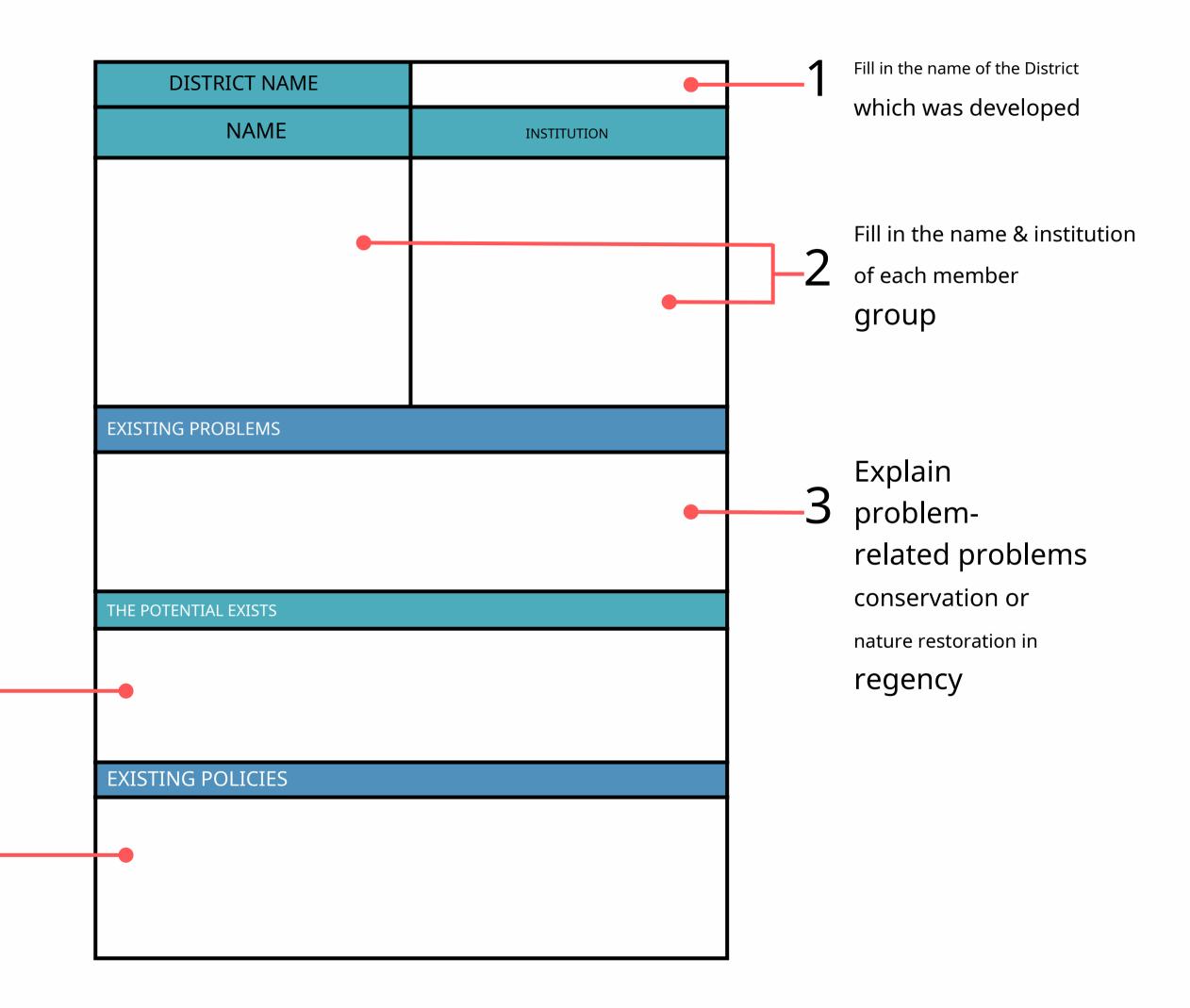
DETAILSWORKING PAPER 1 . A

Side A aims to create an understanding between group members regarding the capacity of actors/organizations, as well as a collection of useful information regarding problems, potential and policies from the scope and insight of their respective sectors.

Write down the potential of sustainable commodities or

 $\begin{array}{c} \text{nature conservation priorities in} 4 \\ \text{regency} \end{array}$

Existing policies or regulatory frameworks and 5 potentially as a basis enabling law



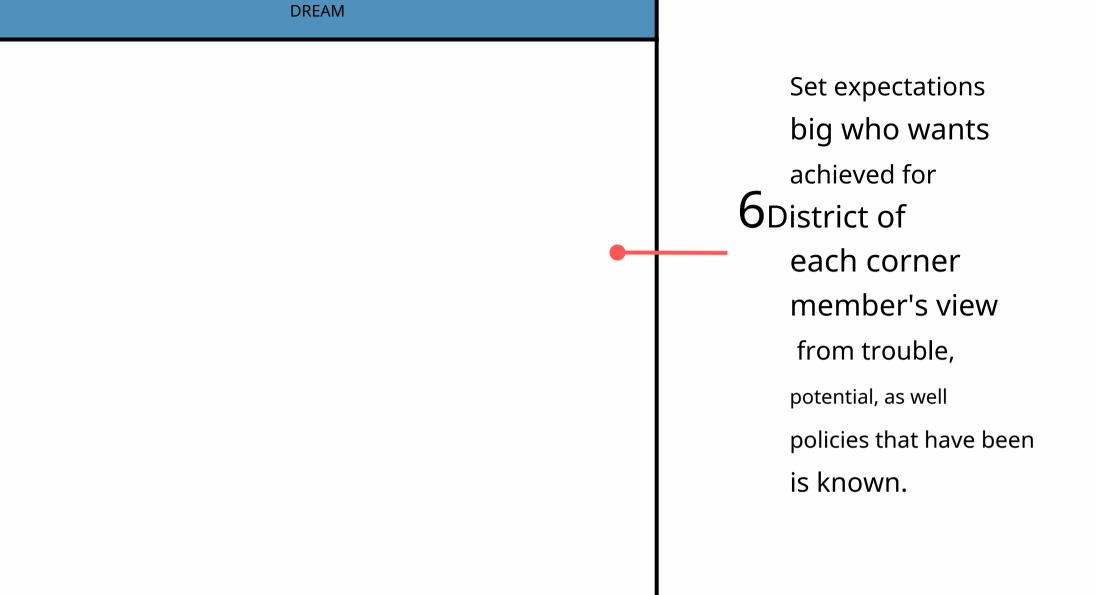
DETAILSWORKING PAPER 1 B

On side B, each group member who already knows each other's background and agrees begins to develop dreams and hopes for a sustainable economic vision for the district.

Collect 5-10 words the most prominent 7

from the dream description

together.



KEYWORDS

EXAMPLES OF COMPLETING WORKING PAPER 1

DISTRICT NAME	Regency. A B C		DREAM	M
NAME • Dani R. • M. Lukman • Widya • Mr • Mrs. Y EXISTING PROBLEMS • Peatland Fires • Threat of the water area in Le • water ecosystem of the Peat THE POTENTIAL EXISTS • The snakehead fish ecosyste • XYZ lake. Open lake area • Ease of reach to the location • The industry has not yet managed with	land of Lake m is abundant in	Conservation Ecosystem Lake 100% production locally	_	
EXISTING POLICIES			KEYWO	RDS
 Regional Regulation No.xx of 2021 concerning " Gubernatorial Regulation No.yy of 2022 Concerning 	 Derivative produ Value-added 100% Local Natural Reso Resources Sustainable E 	ources & Human		

STAGE 1 MAPPING

WORKING PAPER 2 MOTIVATIONAL MATRIX

Output:

Makes data collection easier
district identity and previous
similar activities that are in
line with the action to be
developed.

This matrix can then be used as a consideration to strengthen existing actions or need to create new actions.

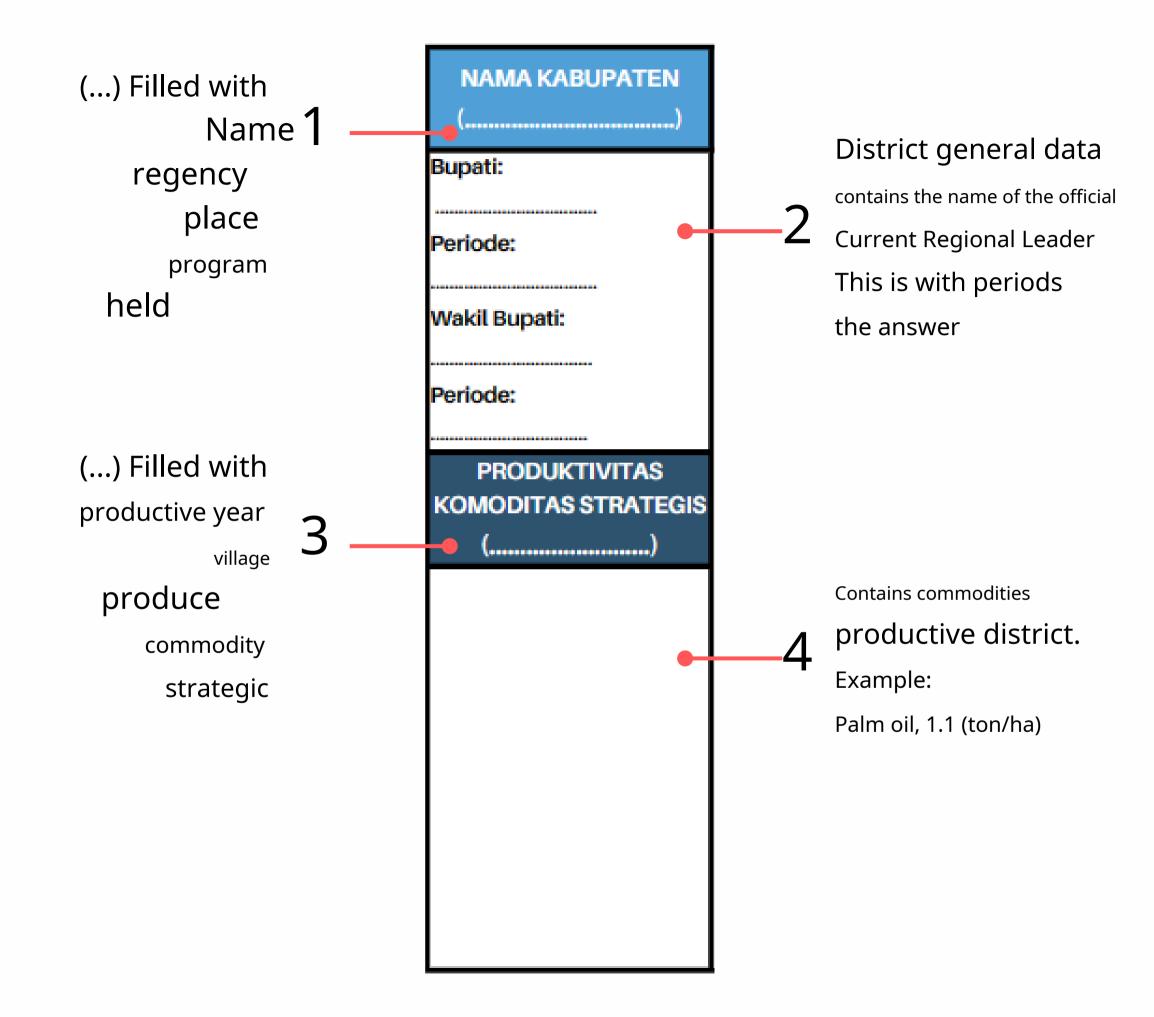
This matrix can also be used as reference information for data verification at a later stage

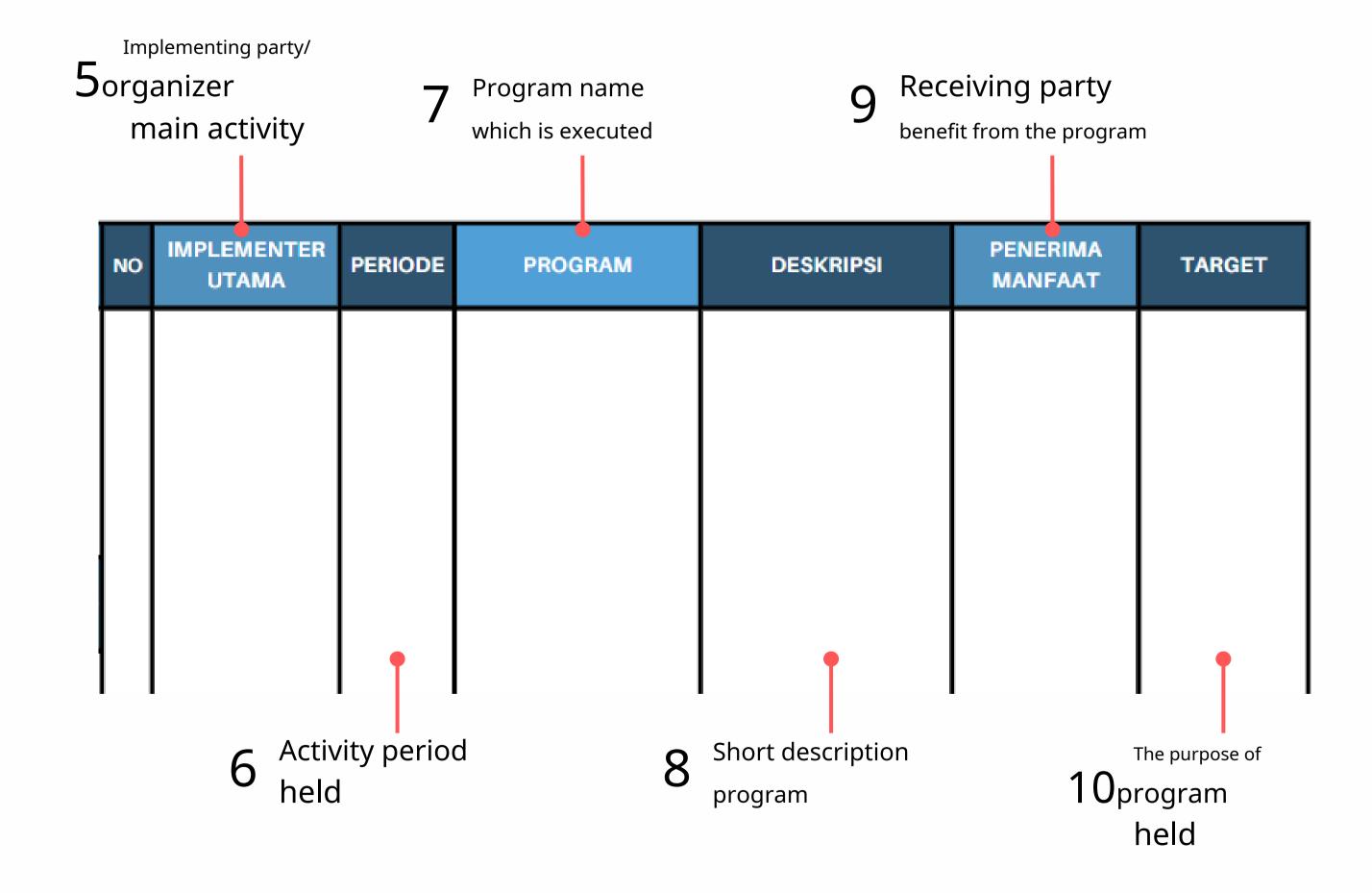
DISTRICT NAME ()	NO	IMPLEMENTARY MAIN	PERIOD	PROGRAM	DESCRIPTION	RECIPIENT BENEFIT	TARGET
Regent:							
Period:							
Vice-regent:							
COMMODITY PRODUCTIVITY							
STRATEGIC ()							

DETAILS

WORKING PAPER 2.A

The first part that must be fulfilled is general supporting data for the district, as well as the results of productive commodities produced in that year.





EXAMPLES OF COMPLETING WORKING PAPER 2

DISTRICT NAME (SIAK)	NO	IMPLEMENTE MAIN R	PERIOD	PROGRAM	DESCRIPTION	RECIPIENT BENEFIT	TARGET
Regent: Drs. Dudung, M.Sc Period: 2021-2026 Vice-regent: H. Emir Z, MM Period: 2021- 2026 STRATEGIC COMMODITY PRODUCTIVITY	1	Cores	January 2020- December 2024	program that encourages sustainable palm oil production as a policy in XX district by the private sector.	 Empowering oil palm farmers conservation build relationships with regional and provincial governments regarding policies Ensure respect for labor and land rights in the palm oil sector 		1. Presidential Instruction No. 6 of 2019 with the aim of increase level acceptance and competitiveness of Indonesian palm oil products in international markets 2. reduce energy intensity by 1% per year until 2025 and achieve final energy savings of 17% by 2025
(2022) • Rubber (1.01 Tons/ha) • Palm oil (3.47 Tons/ha) • Cocoa (0.57 Tons/ha)							

STAGE 1 MAPPING

WORKING PAPER 3

Output:

This worksheet makes it easy to group and identifying key actors, designing activity plans, and making it easier to explore potential sustainable commodities.

This working paper is divided into 4 stages of work.

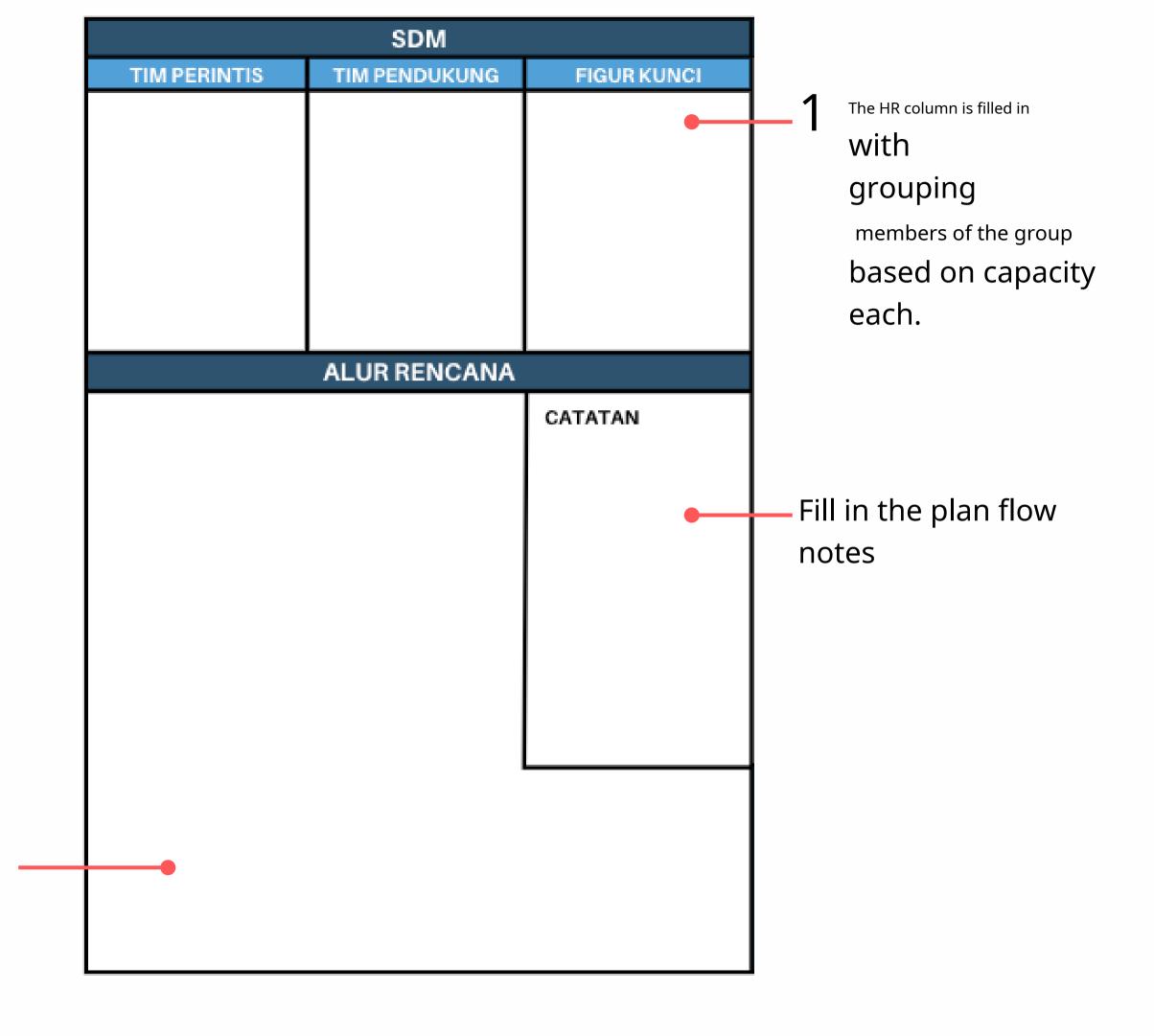
	HR		SUSTAINABLE COMMODITIES
PIONEER TEAM	SUPPORT TEAM	KEY FIGURE	
	DI ANI EL OM		
	PLAN FLOW	NOTES	
		NOTES	
			IDEATION OF POTENTIAL COMMODITIES

DETAILSWORKING PAPER 3 . A

Side A contains the HR column as step 1 and the FLOW column PLAN as step 4.

Overall, processing of this worksheet is done clockwise.

PLAN FLOW column filled with plans stage plan flow for further 4



DETAILSWORKING PAPER 3 . B

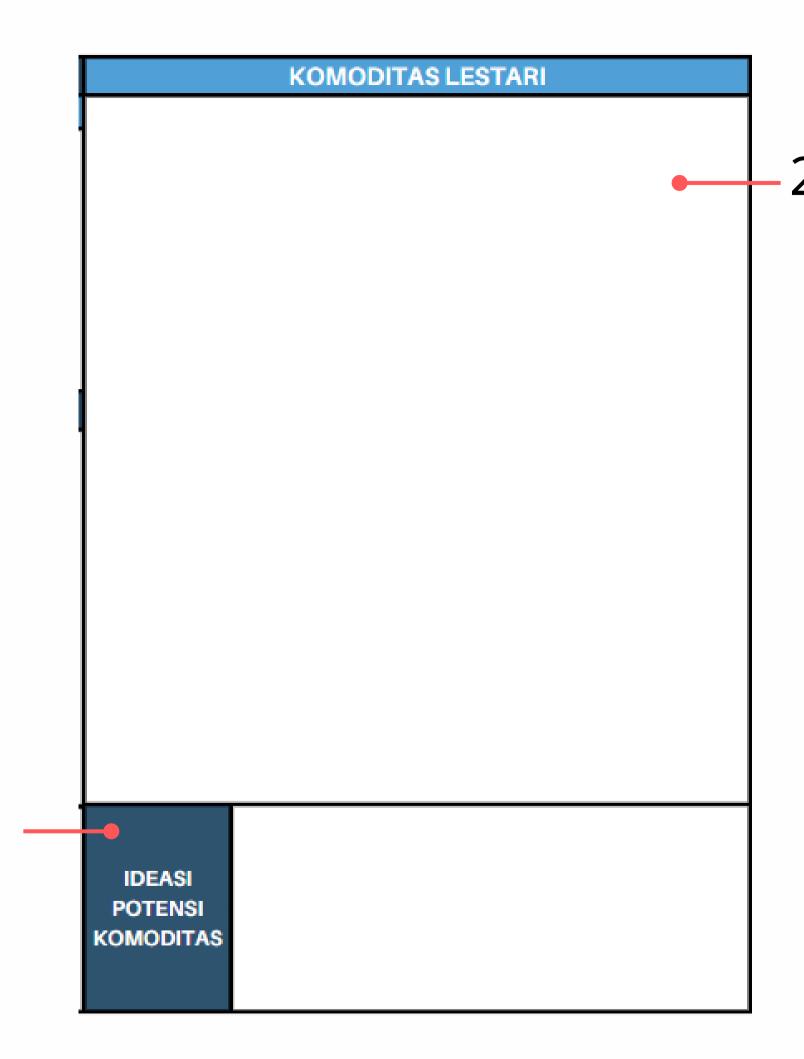
Side B contains the Sustainable
Commodities column as step 2 and
Commodity Potential Ideation as step 3.

contains ideas

potential ideation 3

commodities that will

developed



filled with variety

potential commodities

with excellence

performed with

offline, each commodity

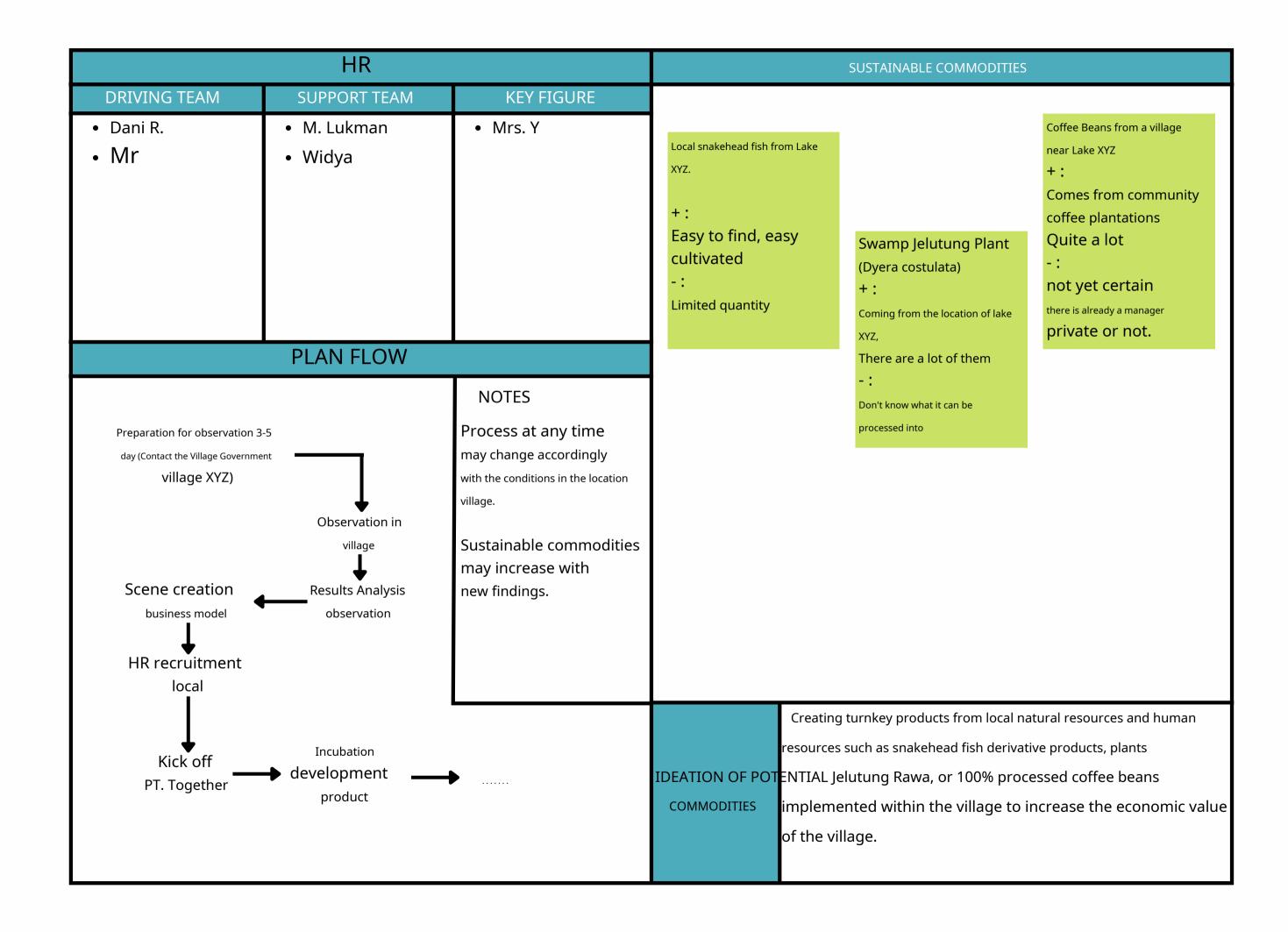
can be presented with

if charging

sticky notes.

and its shortcomings.

EXAMPLE COMPLETING PAPERWORK 3





Observation & Field Validation

The process of reviewing actual field conditions & validating data directly to strategic priority villages with partners, to determine locations & value-added products that will be prioritized. This process also aims to align the Sustainable Economic Vision to drivers at the village level.

The final result:

Determining sustainable commodities that will be a priority for development, as well as selecting strategic partners and the main execution team (core team) to create a capable sustainable entrepreneurial ecosystem

Output:

- The data needed for the next stages is validated
- Identification & determination of priority commodities that will be developed into value added products.
- Identify strategic villages that have the potential to become key collaborators in the value added product production supply chain. Identify committed
- Human Resources (HR) as the core team

Execution time:

Implementation of Phase 2 is carried out after Phase 1 is completed because it relates to direct observation and validation of data in the field in the agreed Village. Implementation of phase 2 takes at least 2-3 months according to needs.

Implementation Process:

The process of implementing Working Paper 2 can be carried out in several village locations at once as agreed. Starting with mapping village data including human resources and natural resources in it to local stakeholders, carrying out village validation and analysis, and carrying out further analysis of potential commodities selected for development. In this stage, you will meet with new parties at the location or perhaps other commodity objects that have not been discussed in the previous stage.

Process Overview

Local stakeholder data mapping & Implementation sequence of activities



Data validation and initial analysis of village conditions



Advanced analysis of priority commodities potential



Final results of stage 2 to be developed in stage furthermore

STAGE 2 OBSERVATION

WORKING PAPER 1

Output:

Data on stakeholders/key figures for verification, writing a list of activities and additional notes if necessary.

This working paper is used when visiting potential strategic locations to verify the data that has been collected.

1 working paper is used for each1 location visited.

KEY ACTO	RS	LIST OF ACTIVITIES	
• Name :		Complete the Village Profile	
Institution :Location :	Institution Location	Observation of Potential Natural Resources & Human Resources Data	
Activity:	Activity:		
	, ictivity i	Observation of Business & Legal Entity Data in Villages or Districts	
		Identification of Strategic Villages	
• Name :	• Name :	Identification & Determination of Priority Commodities to Develop	
• Institution :	Institution:	Identify HR to Become the Core Team	
• Location :	• Location :		
Activity:	Activity:		
• Name :	• Name :		
• Institution :	• Institution :		
• Location :	• Location :		
Activity:	Activity:		
• Name :	• Name :	NOTES	
Institution:	Institution :		
• Location :	• Location :		
Activity:	• Activity :		
• Name :	• Name :		
• Institution :	• Institution :		
• Location :	• Location :		
Activity:	Activity:		

DETAILS

PAPER 1

The key actors column is filled in to become a data bank of parties relevant local parties 1 found at the location during the inside stage 2 is carried out.

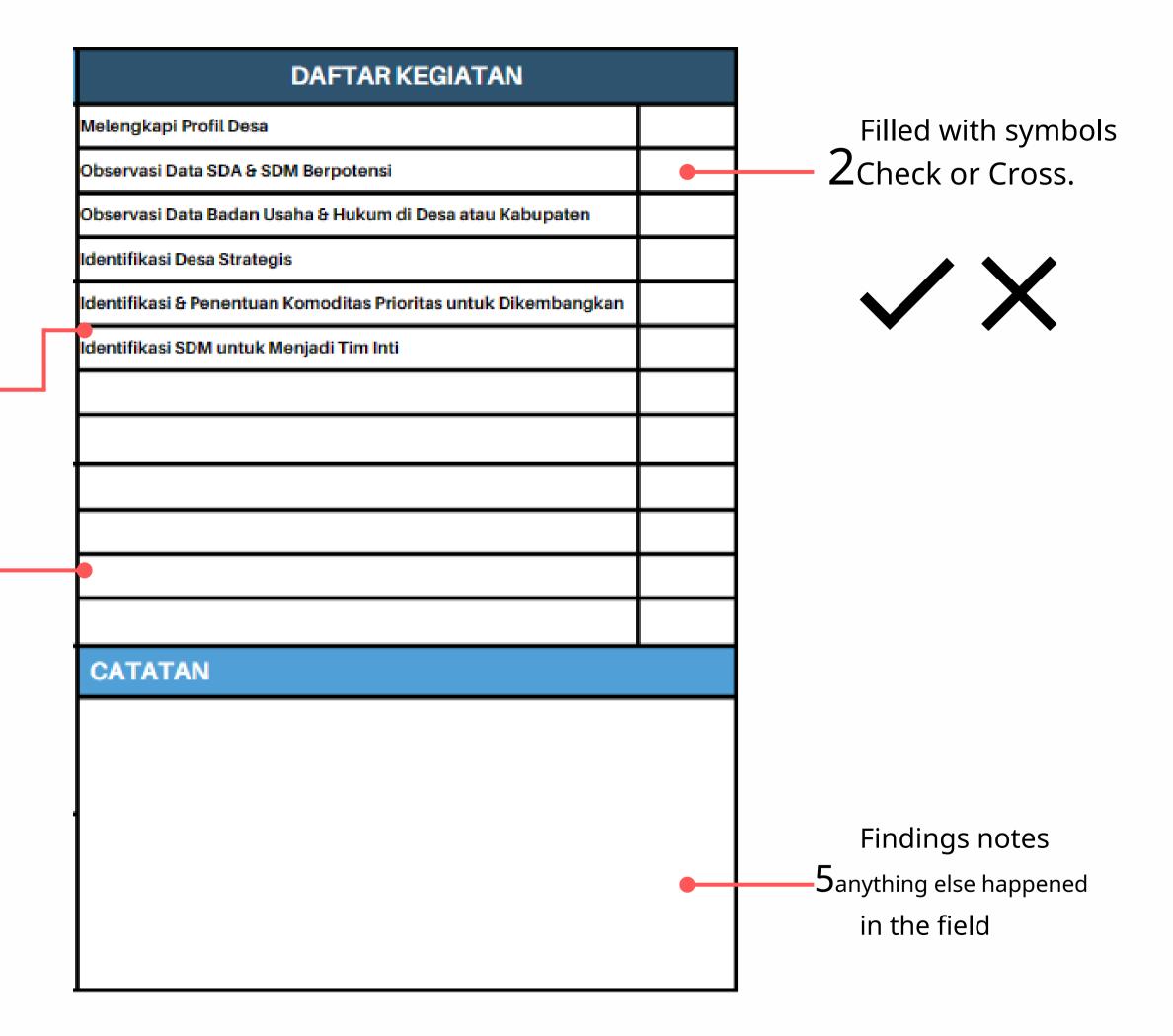
AKTOR-AK	TOR KUNCI
• Nama :	• Nama :
Institusi :	• Institusi :
• Lokasi :	Lokasi :
Aktivitas:	Aktivitas :
• Nama :	• Nama :
Institusi :	Instistusi:
• Lokasi :	• Lokasi :
Aktivitas:	Aktivitas:
Nama :	• Nama :
• Institusi :	• Institusi :
Lokasi :	Lokasi :
Aktivitas:	Aktivitas:
• Nama :	• Nama :
Instistusi:	Institusi :
• Lokasi :	• Lokasi :
Aktivitas:	Aktivitas:
• Nama :	• Nama :
• Institusi :	• Institusi :
• Lokasi :	• Lokasi :
Aktivitas:	Aktivitas:

DETAILS

PAPERWORK 1

Recommendations for activities or things that are necessary 3 identified during the visit

If there are activities 4 others, you can add to available columns.



EXAMPLE
CHARGING
PAPER
WORK 1

LOCAL STAKEHOLDER		LIST OF ACTIVITIES	
Name : Abdul Tagtitution : Nillaga Hand of NV7		Complete the Village Profile	/
Institution : Village Head of XYZLocation Village : XYZ Village	Institution : PT. Gabus Mandiri :Location XYZ Village	Observation of Potential Natural Resources & Human Resources Data	/
Activities: Village Apparatus	Activity: Head of snakehead fish processing factory	Observing Data on Business & Legal Entities in Villages or Districts	/
	The nearest is in XYZ village	Identification of Strategic Villages	/
• Name : Andri		Identification & Determination of Priority Commodities to Develop	/
Institution: Young Generation XYZLocation: XYZ Village	Institution: PT. Gabus MandiriLocation: XYZ Village	Identify HR to Become the Core Team	
Activity: Head of Youth Organization Management		Further coordination with PT. Gabus Mandiri	
activities of young people in XYZ village	Independent		
• Name :	• Name :		
• Institution : • Location :	Institution Location		
• Activity :	Activity:		
• Name :	• Name :	NOTES	
• Institution:	• Institution :	110120	
• Location :	• Location :		
Activity:	Activity:		
		 PT. Gabus Mandiri has the potential to work together because it is openness and is a new company that is still developing. XYZ Village 	_
• Name :	• Name :	 priority village because of its easy access and supportive communications 	
• Institution :	• Institution :	environment.	
• Location :	• Location :	a deeper approach is needed with the younger generation of xyz	
Activity:	Activity:		

STAGE 2 VERIFICATION & DATA COLLECTION PAPER 2

Output:

Side A is a data bank of Village Data and Potential Maps of both natural resources and human resources found. Side B is an analysis of the potential parameters found.

This working paper is filled in when the observation process at the site location is carried out.

1 working paper is used for each1 location visited.

VILLAGE DATA	DEVELOPMENT PROGRAM PREVIOUS CAPACITY	ANALYSIS PARAMETERS		
 VILLAGE NAME	PROGRAM/POTENTIAL FOR CONSERVATION OR RESTORATION::	POLITICAL	ECONOMY	
POTENTI	IAL MAP			
SDA	HR			
COMMODITIES: MAIN CAPACITY: PRODUCTION	 PROFESSION : MAJORITY AGE RATIO : PRODUCTIVE BACKGROUND : EDUCATION 	SOCIAL	TECHNOLOGY	
• OTHER:	• OTHER:			

DETAILS WORKING PAPER 2

Village data is filled in

based on facts and valid data, this can be obtained from government institutions local village.



Information

general 1

around

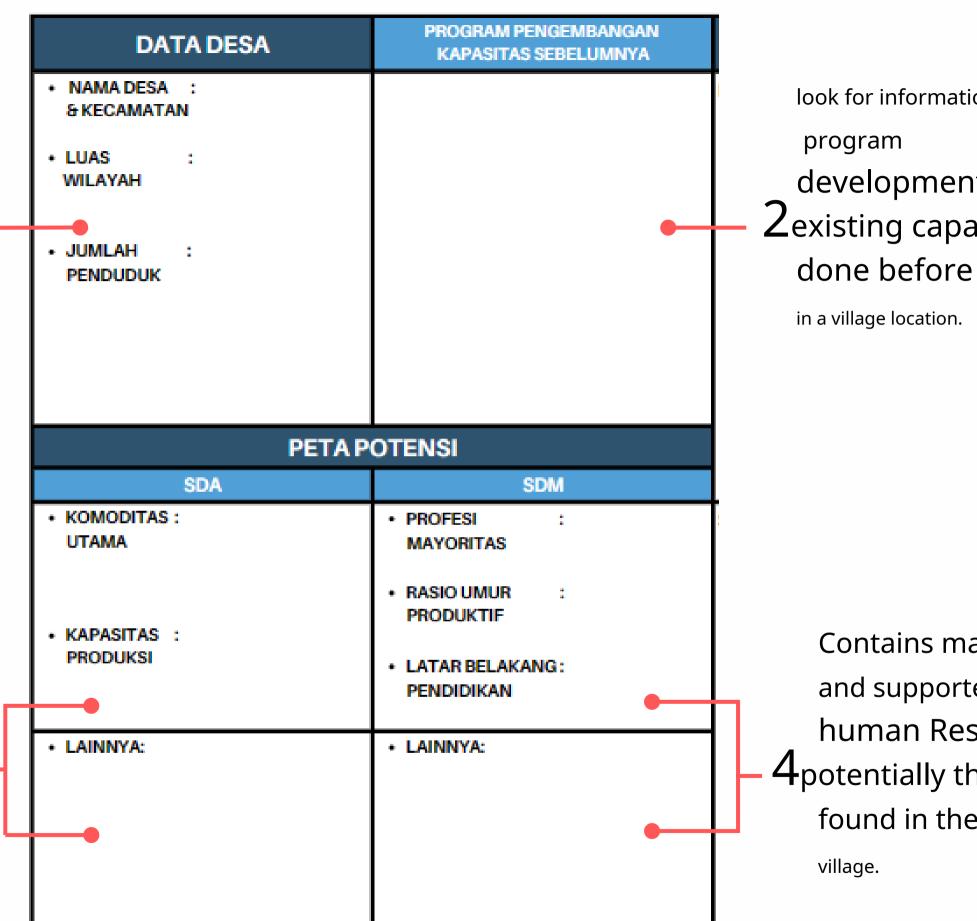
demographic

village

Contains data Natural resources in the form of commodities main ones as well 3

potential natural resources

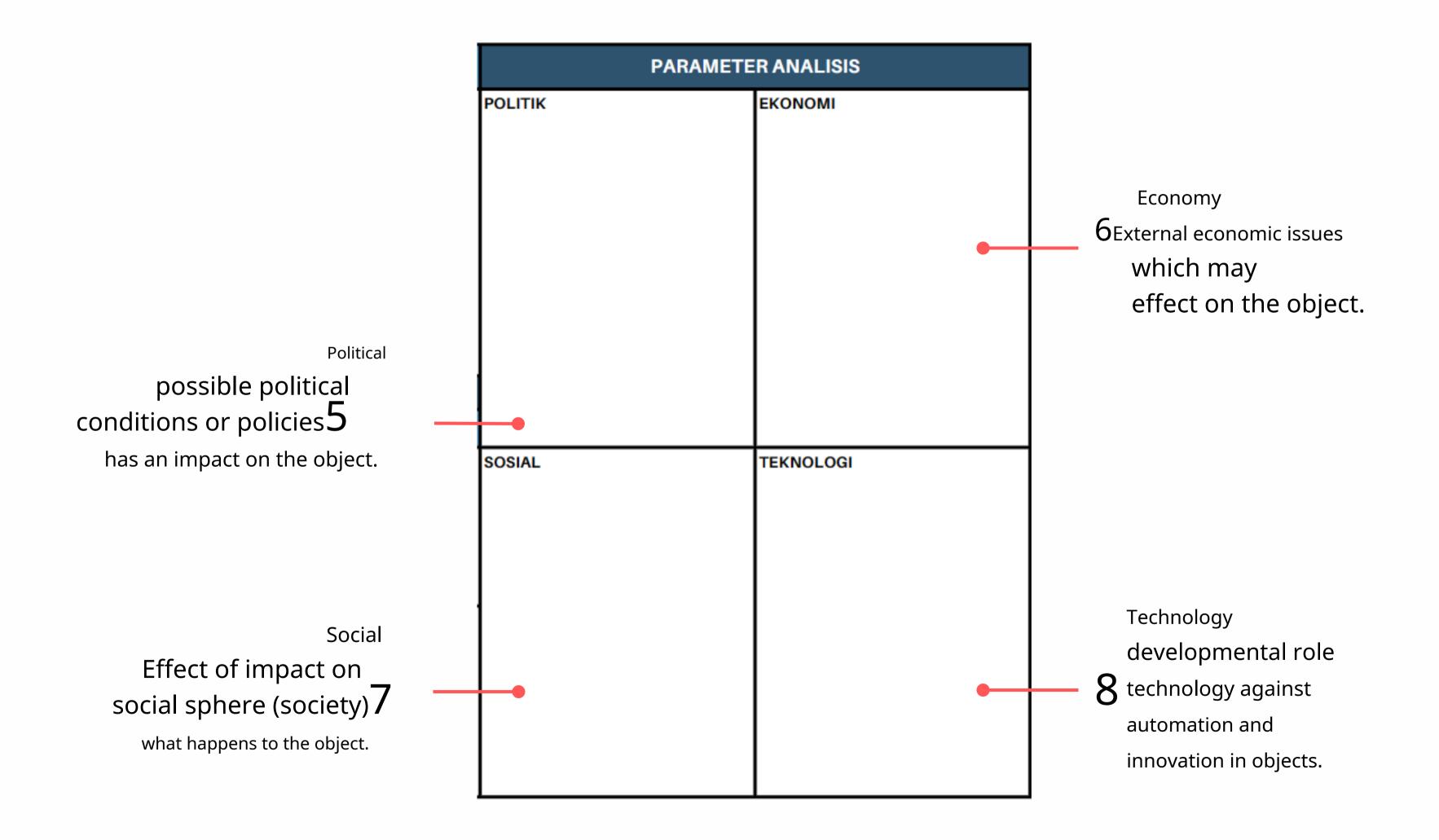
others who found in the village.



look for information about program development 2existing capacity

in a village location.

Contains main data and supporters human Resources 4potentially that found in the region village.



EXAMPLES OF COMPLETING WORK PAPER 2

VILLAGE DATA	DEVELOPMENT PROGRAM PREVIOUS CAPACITY	ANALYSIS PARAMETERS			
VILLAGE NAME : XYZ Village, ABC District & SUBDISTRICT VIDE : 34.97 km² REGION AMOUNT : 1385 Souls RESIDENT	 Go-Online Village 2020 MSME Industry Education 2017 XYZ Village Agriculture & Fisheries Training 2015 	The Village Head also serves as chairman of the XYZ village fish farmers association. Some fish ponds are owned by the village head	The average economic condition of village communities tends to be lower middle class due to the similarity of livelihoods which depend on snakehead fish ponds.		
POTENT	IAL MAP				
SDA	HR				
COMMODITY: MAIN Snakehead Fish CAPACITY: 10 Tons/Year PRODUCTION OTHER: Coffee	 PROFESSION : Fish farmer MAJORITY AGE RATIO : 18-50 PRODUCTIVE BACKGROUND: HIGH SCHOOL-Equivalent EDUCATION OTHER: Most work as factory workers or migrate outside the area 	side because of similarities majority religion, ethnicity and language.	It is common for the younger generation there to use internet services even though the speed is limited. Industrial machines have also been used since 2015 for industrial needs there.		

STAGE 2

PAPERWORK 3

Output:

The results of the SWOT analysis of potential commodities will be used as data for the next stages of development standardize potential ideas into a Sustainable Economy business model design in stage 3.

ASPECT	STRENGTH	WEAKNESS			
INTERNAL	SIKENGIH	WEAKINESS			
ASPECT					
EXTERNAL					
OPPORTUNITIES	SO STRATEGY	WO STRATEGY			
THREAT	STRATEGY ST	WT STRATEGY			
CONCLUSION					

DETAILS

PAPERWORK 3

SWOT Analysis Matrix
SWOT analysis is useful for
analyzing the final stages of
potential commodity ideas that are
known from previous working
papers.

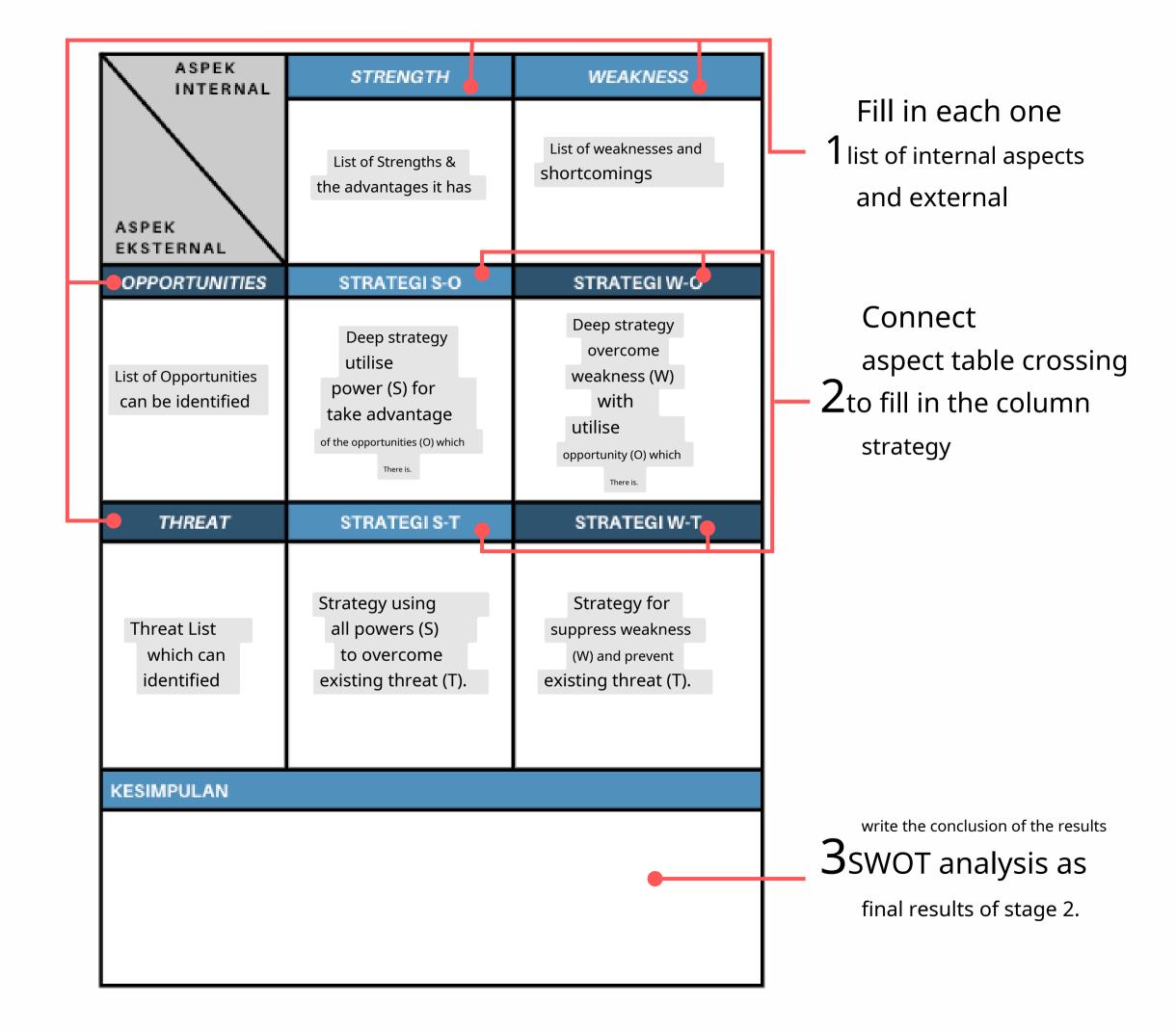
SWOT Analysis Aspects:

Internal: Strengths,

Weakness.

External: Opportunities,

Threats.



DETAILS OF COMPLETING WORK PAPER 3

ASPECT INTERNAL	STRENGTH	WEAKNESS				
ASPECT EXTERNAL	 Snakehead fish is the main commodity in XYZ village which is easy to cultivate Many derivative products can be produced because there are local factories that are ready to help 	 Currently snakehead fish are the main livelihood of the people of XYZ village There must be development of other products that are different from what is already being done by the community 				
OPPORTUNITIES	SO STRATEGY	WO STRATEGY				
 Head of XYZ Village fully supports activity plan the existence of supporting facilities related to natural resources and human resources in XYZ village 	Using assistance from the village head to approach and explore snakehead fish from the cultivation stage and with local human resources	Maintain relationships with the village head and the XYZ village community in implementing the program because it will be directly related to the livelihood of the village community.				
THREAT	STRATEGY ST	WT STRATEGY				
It may be that society refuses to be collaboration partners with pond lending	 Inviting the community with a clear approach and goals. If this is not yet possible, perhaps this can be done with the strategy of renting a pond public 	 Creating other products with specific markets and effective processing methods. Open new markets outside the region which can also embrace existing local products use capital funds to make your own pond 				
CONCLUSION	CONCLUSION					
It is necessary to maintain good relations with the village head because he has a strong influence on the community and the sustainability of the commodity business. It is necessary to build a clear and potential						

community and the sustainability of the commodity business. It is necessary to build a clear and potential product projection scene so that it can be presented to the public to attract the interest of the human resources needed for easy advice and infrastructure.



Model Design Business & Institutions

This stage is a process of designing a multi-party business model and institution that functions as a common umbrella and supports business operations to achieve the vision of a sustainable economy in the future.

The final result:

A multi-stakeholder institutional governance model was formed, as well as a jointly formulated implementation plan for the Sustainable Economic Vision to serve as a guide for the next stage.

Output:

- Design implementation guide and multi-stakeholder institutional governance model as an implementation vehicle
- Formation of a core team which will be the implementing team for
- mapping tasks between stakeholders to support the implementation of the sustainable economic vision
- A strategic plan for company share ownership whose development timeframe is mutually agreed upon

Execution time:

Stage 3 can be carried out after the commodity has been selected to be developed into a value-added product based on a sustainable economy. This stage takes around 2-3 months to design the institutions and business models that will be used.

Implementation Process:

Discussion with the team (multi-stakeholder) to formulate an implementation strategy, timeline, narrative and vision for a sustainable economy. Once the vision is agreed upon, an institutional form can be designed that functions as a joint umbrella institution and operational institution. Next, design the selected commodity business model using the Business Model Canvas.

Process Overview

Determination of implementation strategy, timeline, and

narrative vision of a sustainable economy



Institutional design



Design a business model

STAGE 3 DESIGN

Output:

It is hoped that this working paper can serve as a guide to the implementation of a sustainable economy in the form of a big picture. Starting from determining the main vision, then the vision for each center, to the long-term and short-term activities that need to be carried out

achieve the vision of a sustainable economy.

WORKING PAPER 1. IMPLEMENTATION GUIDE

Sustainable Economic Vision:					
	Sustainable Production Center	Sustainable Incubation Center	Sustainable Innovation Center		
Term Goals Long					
Short term goals (12 years old)					
The key results are needs to be achieved					
Activity - key activity					
Facilities and resource required					

DETAILS PAPER WORK 1

Visi Ekonomi Lestari: [Visi utama ekonomi lestari sebagai dasar bagi organisasi menetapkan visinya masing-masing]

iak, this vision uses Siak

	Sentra Produksi Lestari	Sentra Inkubasi Lestari	Sentra Inovasi Lestari
Tujuan Jangka Panjang			

2 Contains the vision or purpose of each center established. Derived from the main vision, then adjusted to the function of each center. This term goal must be in line with the vision of a sustainable economy as the main guideline.

For example, as a sustainable production center, the long-term goal is to produce products that are profitable in business and economically sustainable.

	Sentra Produksi Lestari	Sentra Inkubasi Lestari	Sentra Inovasi Lestari
Tujuan Jangka Pendek			

- 3 From the long-term goals of each center, we can further describe the short-term goals of each center. You can start by asking questions:
 - How do we achieve the vision of a sustainable economy?
 - What must be done first to achieve the vision of a sustainable economy? What
 - do we need to achieve our vision of a sustainable economy?
 - etc

For example, the long-term goal of the Siak Sustainable Production Center is to produce sustainable value-added products on a large scale, then one of the short-term goals of the Sustainable Production Center is to produce value-added products from snakehead fish (selected commodities) into albumin that can be traded legally.

	Sentra Produksi Lestari	Sentra Inkubasi Lestari	Sentra Inovasi Lestari
Hasil kunci yang perlu dicapai			

4 From these short-term goals, it means that you can identify the key results you want to produce. What things should we produce from these short-term goals?

For example, we want to produce Albumin products from snakehead fish. This means that we need a research institution to research the manufacturing process. So, one of the key results that needs to be achieved is the formation of a legal research institution.

	Sentra Produksi Lestari	Sentra Inkubasi Lestari	Sentra Inovasi Lestari
 			
Akti			

If you already know the key results that need to be achieved, you can start identifying the steps and activities that need to be carried out to achieve these key results.

For example, one of the key results that needs to be achieved is the formation of a legal research institution, so the activities that must be carried out include:

- 1. Design a research institution
- 2. Arrange membership
- 3. Looking for HR, and so on

	Sentra Produksi Lestari	Sentra Inkubasi Lestari	Sentra Inovasi Lestari
Sumber Daya			

map anything n important for it's necessary

EXAMPLE OF CHARGING

PAPER GUIDELINES IMPLEMENTATION

Sustainable Economic Vision: Healthy Lakes, Strong Economy

	Sustainable Production Center	Sustainable Incubation Center	Sustainable Innovation Center
Term Goals Long	Developing downstream value-added products based on sustainability so that the products produced are sustainable sold on an ongoing basis.	Improving the community's economy through creative solutions based on a Sustainable Economy and cultural preservation local	Creating value-added products based on sustainable economy and preservation of local culture
Short term goals (12 years old)	1. Established PT 2	Create assistance from other key parties so that the incubation process and results created are in line with the vision of long-term goals. 2	1.Creating value-added products based on sustainable economics 2
The key results are needs to be achieved	1. Manage and complete various applicable licensing administrations.	Expanding the community's insight into the sustainable economic movement. 2	1. Build an innovation center or laboratory
Activity - key activity	 Recruit human resources according to the required capacity. Conduct product testing 	 Reach out to other parties (communities, companies, business entities, etc.) to get support. Hold community-based activities to promote the Sustainable Economy movement 	1. Looking for land to build a laboratory 2. Looking for expert builders 3
Facilities and resource required	LaboratoryOffice	• Office	1. Cement 2. Bricks 3. Wood 4



WORKING PAPER 2: ORGANIZATION GUIDE

Output:

From the big picture
guidelines for implementing a
sustainable economic vision, in
general will be
picture is obtained
long and short term
activities. In this working
paper, the activities that
will be carried out are
written in more detail
can be identified
need for

achieve the organization's vision.

Sustainable Organization Vision:		
Conditions for Establishing an Organization		

Short term goals	Activity Details	Need	Role (Job and function)	Insurer Answer	Deadline

Sustainable Organization Vision:

Contains the vision of each center

Conditions for Establishing an Organization

2 Contains the requirements needed to establish a legal entity organization according to each regional regulation. Because we need to establish sustainable center organizations, these establishment requirements can be the initial activities that must be carried out to prepare these centers.

PAPER WORK 2 [3] [4]

Short term goals	Activity Details	Need	Role (Job and function)	Insurer Answer	Deadline
[Quoting from term goals short already written on paper work1]	[More detailed activity list. Still referring to the activities in workpaper 1, but in Here we can detail it in more depth maybe up to step by step]	[5]	[6]	[7]	[8]

Information:

5 Need

From the details of the activities that have been described in more detail, we can identify what we need. These needs include human resources, natural resources, documents, and so on which are needed to achieve short-term goals. For example, one of the center's activities is marketing products, from there we can detail what is needed to market the product. Starting from marketing staff, creative staff, and so on.

PAPER WORK 2

Short term goals	Activity Details	Need	Role (Job and function)	Insurer Answer	Deadline
[Quoting from term goals short already written on paper work1]	[More detailed activity list. Still referring to the activities in workpaper 1, but in Here we can detail it in more depth maybe up to step by step]	[5]	[6]	[7]	[8]

Information:

6 Roles (Duties and Functions)

When we know the details of the needs needed to achieve these short-term goals, we can define what kind of roles are needed by the organization.

[4]

You can start by asking questions:

- Given these needs, what kind of roles do we need? What
- are the duties of this role?
- What is the function of this role for the

[3]

• organization? etc

For example, because the center has product marketing activities, this means the organization needs a marketing division. Here the tasks and functions of marketers can be defined in accordance with the needs of the organization.

PAPER WORK 2

[3]	[4]			_	
Short term goals	Activity Details	Need	Role (Job and function)	Insurer Answer	Deadline
[Quoting from term goals short already written on paper work1]	[More detailed activity list. Still referring to the activities in workpaper 1, but in Here we can detail it in more depth maybe up to step by step]	[5]	[6]	[7]	[8]

Information:

7 Person responsible

So that this activity runs according to the timeline, one person will be appointed responsible for each existing activity. This person in charge is responsible for ensuring that activities reach targets and run smoothly.

8 Deadline

Deadlines or deadlines are set so that each activity runs on-track according to a predetermined timeline.

EXAMPLE OF CHARGING

ANIZATION ORG GUIDEWORK PAPER

Sustainable Organization Vision:

Develop downstream value-added products based on sustainability so that the products produced can be sold sustainably.

Conditions for Establishing an Organization

- 1. Submission of Limited Liability Company Name
- 2. Making the Deed of Establishment of PT
- 3. Making SKDP

- 4. Creation of NPWP
- 5. Preparation of the Company's Articles of Association
- 6. Apply for SIUP

- 7. Apply for Company Registration Certificate (TDP)
- 8. Official News of the Republic of Indonesia (BNRI)

Short term goals	Activity Details	Need	Role (Job and function)	Insurer Answer	Deadline
Established PT Bersama	1. Recruit human resources according to the required capacity. a. Submission of PT Name b. Preparation of PT deed c. Making SKDP d. etc	1. HR with ability administrative and thorough as person responsible 2. Founder of PT 3. Notary 4. etc	1. Secretary of PT Bersama who is responsible responsible for taking care of things administrative matters organization starting from establishment up to running of the organization This 2. PT founder as leader and person in charge of PT 3. etc	[Write name]	[Write it down fall date tempo]

STAGE 3 DESIGN

Output:

The process at stage 3 is designing a business model, as is

this working paper
expected process
business planning
with
consider

product sustainability and

its impact in terms of

environment, economy,

social, and political.

WORKING PAPER 3: BUSINESS MODELS

Partners/Stakeholders	Key activities	Sustainable p	roduct value	Consumer relations	Consumer	
	Resource			Supply chain	End of product	
Fee Struct	ture	Subs	dy	Revenue		
Enviro	nmental consequences			Environmental benefi	ts	
Econ	omic consequences			Economic benefits	;	
So	cial consequences			Social benefits		

Partners/Stakeholders

This column contains who the partners/stakeholders/parties involved are and can be invited to work together and how to maintain a sustainable relationship with these partners.

Make sure the partner you are looking for has goals that are in line with the vision of a sustainable economy. Partners here can be investors, other organizations with the same activities, land owners, local organizations, and so on.

Partner/Stakeholder	Aktivitas kunci	Nilai produk berkelanjutan
[1]	[2]	
נין	Sumber Daya	[4]
	[3]	

2 Key Activities

This column contains the main activities that will be carried out in this business model. To identify it, you can ask the following questions:

- What are the main activities or activities of this business model?
- How can we ensure that the activities in the business model are in line with the vision of a sustainable
- economy? What sustainable technologies can be used?
- etc

PAPER WORK 3

3Resource

This column contains the main resources that this business model requires. The existence of village data or profiles can help the process of identifying this column. Apart from village data or profiles, we can identify them by asking the following questions:

- What natural, energy and technical resources do we need?
- Can we substitute more sustainable resources?

etc

Partner/Stakeholder	Aktivitas kunci	Nilai produk berkelanjutan
[1]	[2]	
[[Sumber Daya	[4]
	[3]	

4Sustainable Product Value

This column contains the value of the product. We can define it by asking the following questions:

- What problem does the product solve? What
- value is created by this product? What is the
- function and form of the product?
- Can we solve consumer problems in a sustainable manner?
- Can we convert sustainability into a consumer value that we need to protect?
- Can we extend the product life cycle?

Partner/Stakeholder	Aktivitas kunci	Nilai produk berkelanjutan
-4-7	[2]	
[1]	Sumber Daya	[4]
	[3]	

5Consumer Relations

This column contains:

- What kind of relationship do you hope to have with
- consumers? What activities can be done to maintain sustainable relationships with consumers.
- Inter-organizational contact in a digitally coordinated logistics chain

Nilai produk berkelanjutan	Hubungan konsumen		
	[5]		
[4]	Rantai pasok		
	[6]		

6Supply Chain

This column contains information about entities in the product supply chain.

- Who plays a role in the product supply chain from start to finish? Type of
- contract with supply chain?
- How to communicate with them? (direct, SMS, website, telephone, email, etc.)
- How can we create a sustainable distribution network?
- How should we communicate the sustainable aspects of this product?

7 Consumer

This column contains the definition of the

Identification consu:

- Who are your consumers?
- Where are they
- located? How can you
- m How do they men

8 End of Product

This column contains the end of the product life cycle.

To identify it, you can ask the following questions:

- What is the end of this product? Is it only up to producing the main product? What
- happens at the end of the product life cycle?
- Can the product be recycled?
- Can product waste be reprocessed into other value-added products and resold?

Hubungan konsumen	Konsumen		
[5]	[7]		
Rantai pasok	Akhir produk		
[6]	[8]		

Struktur Biaya	Struktur Biaya Subsidi	
[9]	[10]	[11]

9Fee Structure

Detail the costs and investment required to run the business model. Also consider the sustainability of these costs and investments.

Identification:

- Logistics life cycle costs (initiation, implementation and operation of the business model)
- Operational costs when coordinating multi-stakeholders
- Logistics chain costs include: research, cultivation, production, packaging, marketing, distribution, and so on

10Subsidy

- Are there any tax deductions from the government because of this business model? Is
- there a subsidy from the government?
- Is there additional funding from other parties for this business model?

Struktur Biaya	Subsidi	Revenue			
[9]	[10]	[11]			

11 Revenue

Details how the business model earns gross revenue.

- Where does the business model revenue come from?
- What are customers willing to pay for this business model? product? draft? or is there another
- value? Which sources of income are available and possible?
- Are customers willing to pay for the product on an ongoing basis? Are
- there any unique advantages to sustainable product value?
- Can we create a unique advantage due to sustainable proposition elements? Is
- there a pricing structure that encourages sustainable behavior from customers?
- How does cash flow contribute to overall revenue?

Konsekuensi lingkungan	Manfaat lingkungan
[12]	[13]

12 Environmental Consequences

Contains the consequences of environmental aspects with the existence of a business model, such as:

- Consumption of environmental resources in the process of building, manufacturing, and disposing of products. How much impact does it have on gas emissions (release of liquid, solid and gaseous pollutants)?
- Waste generated during the process of disposing, transporting and processing the waste (noise, vibration, odor, visual effects). Consider the
- use of buildings, cars, transportation, logistics, materials, land and contamination
- Is there any hazardous waste produced? What is the business model for waste processing?
- What needs to be done so that the environment remains sustainable? Which Key Resources are non-renewable?
- Which major activities use the most resources? Is there a
- rebound & induction effect or risk of new technology?

13 Environmental Benefits

Contains benefits from environmental aspects that arise with the existence of a business model, such as:

- Is there a reduction in environmental or damage with the business model? Has the
- quality of air, water and atmospheric surfaces improved?
- Is the value of the natural environment
- increasing? Has illegal waste dumping
- decreased? Is hazardous waste reduced? Is
- there an increase in ecological potential in the local area?
- Is the relationship between humans and the environment getting better?

DETAILS PAPER

WORK 3

Konsekuensi ekonomi	Manfaat ekonomi
[14]	[15]

14 Economic Consequences

Contains consequences from economic aspects of the existence of a business model, such as:

- Economic impact on business models
- The absorption of human resources with limited capabilities means there is a need to increase capacity. Is
- there a negative economic impact from the absorption of material, technical and human resources?

15 Economic Benefits

Contains benefits from the economic aspect of having a business model, such as:

- What effect does the existence of a business model have on the jobs available to society? What impact does it have on society's welfare?
- How does the business model benefit regional economic development?
- How does this impact property and land values?
- How does this impact government funding flows, such as taxes and real estate turnover? How
- does the business model benefit regional and national wealth?
- Is there a possibility of new investment given the business model?

PAPER WORK 3

Konsekuensi sosial	Manfaat sosial
[16]	[17]

14 Social Consequences

Contains consequences from social aspects of the existence of a business model, such as:

- What social costs does our business model incur?
- How do our products negatively impact society's values? Have we
- ensured equal and fair wages across our ecosystem? What relationships
- can be negatively affected by our activities?

15 Social Benefits

Contains benefits from social aspects with a business model, such as:

- Can we offer ongoing benefits to our employees? What positive
- impact will it have on the local community and economy?
- Are there bonuses & tax subsidies or third party funding for the business model? Is
- our team inclusive and diverse?
- Do we specifically welcome groups who may have difficulty finding jobs, products, solutions?
- Does the business model support the values in society?

WORKING PAPERMODELINGBUSINESS S

Partners/Stakeholders	Key activities		Sustain	able product value	Consumer relations	Consumer	
 Agrapanabio Local Government LTKL etc 	 Processing snakehead fish into albumin, etc 			eatlands wet so that minimize minimize his health		 People who have health problems and need albumin with natural ingredients 	
					Supply chain	End of product	
	Resource				Nearby pharmacyDistributor	 Fish bone waste is processed into flour 	
	fish corketc				Resellersetc	• etc	
	Fee Structure		Subsidy	<i>y</i>	Revenue		
PT establishment costsCost of setting up a laboratorSources of investment	 Cost of cultivating snakehead fish, Cost of setting up a laboratory etc APBD 		• etc		Sales of albumin products		
	Environmental consequences			Environmental benefits			
Chemical waste from the albumin extr	 Chemical waste from the albumin extraction process from snakehead fish, etc 			Peatlands are maintaineetc	 Peatlands are maintained etc 		
	Economic consequences			Economic benefits			
 The need for a budget to increase the capacity of professional workers, etc 				 Community welfare increases. Increased employment opportunities, etc 			
	Social consequences			Social benefits			
 Disagreements with cultural values held by society, etc 			 The concept of sustainable society becomes more inclusive, etc 				



Implementation & Business Model Validation

This stage is the implementation stage of the plans that have been prepared in the previous stage. This process is executed by a core team of implementers in the institutions that have been formed, and in the process can change and adapt to field conditions, while still aiming at the shared dream of the Sustainable Economic Vision.

The final result:

Innovation, incubation, and research and innovation centers can validate and iterate business models as well institutional, up to have business processes that are proven to be sustainable and scalable.

Output:

- Institutions that have the function of innovation centers, incubation centers, and business entities are running and connected in the entrepreneurial ecosystem in the district
- Teams or human resources that can support each function in each institution
- Supporting policies and regulatory framework
- The required resources (funds and facilities) can be met. Sustainable
- economic products have met the requirements/legality for circulation, and have been validated in the target market

Execution time:

After the business model design has been created, it is time for us to implement the business model design in the selected districts. This stage is carried out over a period of 2 - 4 years until the business model is ready to accept investment.

Implementation Process:

Have discussions to start the process of implementing the business model design. Starting from building facilities and technology to run a business model to the product licensing process. This facility will later be used for the production of value-added products. Market research is carried out to support the production and distribution of value-added products so that the business can run sustainably until the business entity is independent and ready to accept investment. During this time, an evaluation was carried out to assess ongoing implementation. If it is felt that there are several things that need to be adjusted, updates can be made to the business model design.

Process Overview

Market research and model design implementation

business



Evaluation of the model design implementation program business



Business model design adjustments

MANAGING THE ENTATION SIMPLEM PROCESS

WORKING PAPER 1

Output:

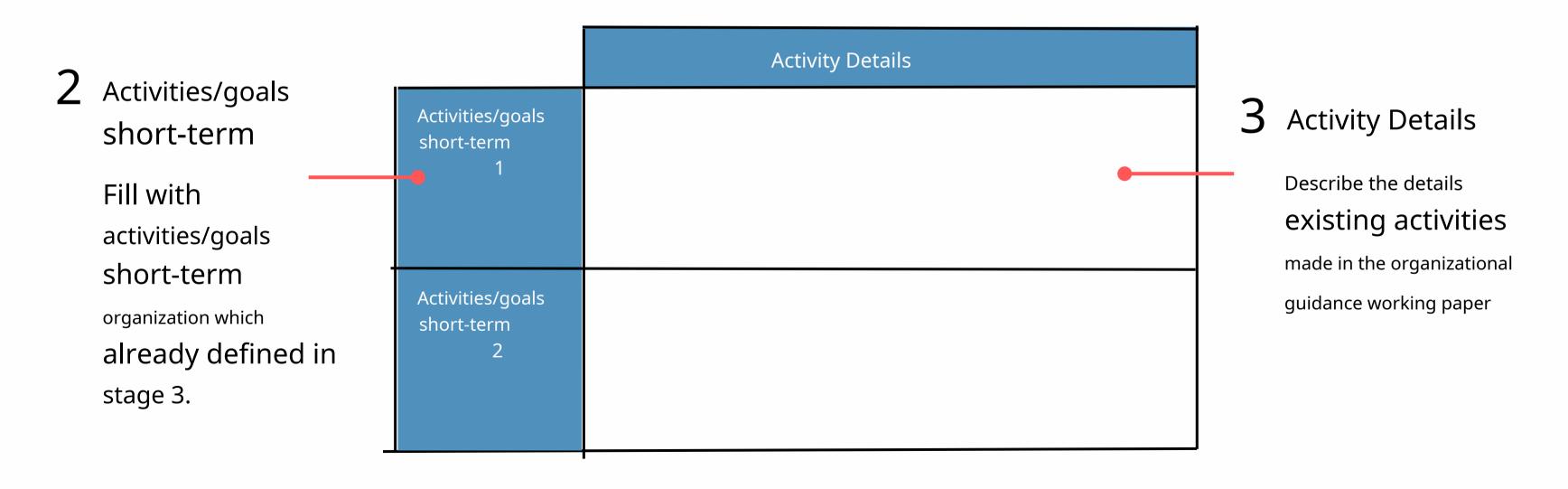
Used for evaluation and monitoring of progress towards each goal. Evaluation can be carried out once in a certain period of time (1 week, 1 month, 3 months, etc.) as needed.

Organization name/department name

	Activity Details	Constraint	Person responsible	Deadline	Progress	Information
Activities/goals short-term 1	[Describe the details of the activities that have been created in the organizational guidance workpaper.]	[The constraint experienced during operate activity.]	[Person in Charge, Which responsible to implement activity]	[Deadline solution activity]	[Already how much much progress implementation his]	
Activities/goals short-term 2						

Organization name/department name

Contains the name of the organization/department that manages the implementation process



PAPER WORK 1

Kendala	Penanggungjawab	anggungjawab Deadline Progress		Keterangan
[4]	[5]	[6]	[7]	[8]

4 Constraint

Contains the obstacles faced while carrying out activities and how these obstacles were overcome by the person responsible.

5Person responsible

Contains the name of the person responsible for each activity detail.

6Deadline

Contains the time limit for an activity to be completed or the time limit for which an output is expected to be achieved.

7 Progress

Contains the progress of an activity when this working paper is used.

8 Information

Contains other information that can provide additional information for the progress of the business model.

EXAMPLE OF CHARGING

MANAGING THE ENTATION SIMPLEM PROCESS

Organization name/department name: Sustainable Production Center

	Activity Details	Constraint	Person responsible	Deadline	Progress	Information
Established PT Together	1. Recruit human resources according to the required capacity. a. Submission of PT Name b. Preparation of PT deed c. Making SKDP d. etc	Difficult find appropriate human resources with criteria	Mr. A [Write name]	[Write it down fall date tempo]	80%	Prioritized looking for HR with will high learning
Activities/goals short-term 2						

PAPER JARETROSPECT IF

WORKING PAPER 2

Output:

Used as a retrospective after carrying out activities (as a whole) within a certain period of time, from a series of activities that have been carried out, what things can be improved so that the next process is more productive.

Retrospective is a technique that allows teams to evaluate activities that have been carried out while adopting new methodologies according to their function.

Organization name/department name

Date:

Leave	Add	Keep doing it	Upgrade
[Things are over done and not well for productivity so it has to be abandoned]	[Things that should be	[Things that are	[Things are over
	done for	currently done and	done but it needs a little
	increase productivity	good impact for	innovation to have more impact
	in the future.]	productivity]	feels]

- 1 Name organization/name department who held it retrospective
- Period/Time when the retrospective is carried out.
 For example, if it is held every month, you can fill in the name of the month.

3 Leave

containing things which must abandoned because it was felt to disrupt the team's productivity.

For example, **come** late, delegation of work through a third person, etc.

Nama organisasi/nama departemen		Tanggal:		
Tinggalkan	Tambahkan	Terus lakukan	Tingkatkan	

4 Add

Contains new things that may need to be added to increase team productivity. These can be things that a member has tried and felt the impact of or have not tried but want to try so that the impact can be assessed.

For example, project management has been done manually, how can you make this management more effective? So, in the add column you can fill in "Using a project management application so that each member can be more up-to-date in real time".

[1] Nama organisasi/nama departemen Tanggal:

Tinggalkan	Tambahkan	Terus lakukan	Tingkatkan

5Keep doing it

Contains things like that team.

For example, maintaining friendship and work enthusiasm between members, etc.

6Upgrade

Contains things that may need to be improved to increase team productivity. It can be done from activities that have been carried out and then improving one aspect.

For example, so far meetings have been felt to be less effective because members do not know what aspects they should convey, so what needs to be improved is the need to convey in advance what aspects must be conveyed.

EXAMPLE OF CHARGING

PAPER JARETROSPECT IF

Organization name/department name: Sustainable Production Center

Date: February 17, 2023

Leave	Add	Keep doing it	Upgrade
Often late when attend meetings	Information database implementation progress program that integrated with every stakeholder	Economic enthusiasm sustainability continues to be cultivated Discuss with each stakeholders on a regular basis	Discipline in matters time

STAGE 4 IMPLEMENTATION

RENEWALMODELBUSINESS

Output:
Update previously designed
business models,
based on data/validation
obtained during the process
implementation. If from the implementation
process that has been carried out there are one or
two things that are necessary
adjustments related to business models,
such as changes in market segmentation

based on the latest research results. This

can be updated during this process.

Partners/Stakeholders	Key activities	Sustainable p	roduct value	Consumer relations	Consumer
	Resource			Supply chain	End of product
Foo Struce	******	Subsidy		Davis	
Fee Struc	ture	3003	luy	Revenue	
Enviro	onmental consequences			Environmental benefi	ts
Ecor	Economic consequences			Economic benefits	
So	Social consequences			Social benefits	



Expansion Business Scale

Sustainable economic products and business entities have had their business processes validated and reached the standards required to be ready to obtain additional funding to expand their business scale. At this stage, the ecosystem for business acceleration needs to be prepared and strengthened, both in terms of business actors and enablers such as incubation centers, as well as in terms of local government policy & regulatory frameworks - especially in policies related to ease of doing business & enabling sustainable investment.

The final result:

The business models & processes of sustainable economic driving institutions (business centers, incubation, research & innovation) are replicated and/or expanded in reach impact

Output:

- Pitch deck or portfolio for potential investors/buyers/funders Increasing
- production capacity to meet market demand or product diversification, as well as expanding target markets
- Updated Business Plan
- Enabling policy/regulatory framework related to licensing and ease of doing business and investment

Execution time:

The business scale expansion process can take 2-5 years, the readiness and process will depend greatly on the readiness and maturity of the business process, team capacity, as well as market access and opportunities as well as funding opportunities.

Implementation Process:

At this stage, sustainable economic centers need to be able to standardize business processes from all aspects, from the production side to financial recording. The main focus of this stage is preparing documents and enabling conditions to obtain funding or market opportunities in order to expand the business scale.

Process Overview

Analysis of the readiness of documents for expansion needs



Preparing narratives for pitching

STAGE 5

PREPARATION OF REQUIRED DATA & DOCUMENTS

Output:

Evaluate the readiness of data and documents needed to obtain funding

Documents/Data	Available	Need Updated	Aspects that need to be completed or updated:
Elevator Pitch:A short narrative that summarizes <i>value proposition</i> from business & contribution opportunities that are attractive to interested parties			
Pitch Deck:Digest document from <i>business plan</i> which is more visual and summarizes funding needs			
Business Plan: Document explaining current business conditions and future business plans, including strategies for expanding business scale & funding needs			
Financial documents: Rsummary of financial data, including but not limited to: income projections, <i>cash flow</i> , etc.			

DETAILS WORKING PAPER 1

1 Available
Is the document or data available?

need to be updated?

3 Necessary aspect renewed

2Needs to be updated

Does the document

Aspek yang perlu dilengkapi atau Perlu Dokumen/Data Tersedia Diperbaharui diperbaharui: Elevator Pitch: Narasi singkat yang merangkum value proposition dari bisnis & kesempatan kontribusi yang menarik bagi pihak tertuju Pitch Deck: Dokumen intisari dari business plan yang bersifat lebih visual dan merangkum kebutuhan pendanaan Business Plan: Dokumen penjabaran dari kondisi bisnis saat ini dan rencana bisnis kedepannya, termasuk strategi perluasan skala bisnis & kebutuhan pendanaannya Dokumen-dokumen finansial: Rangkuman data-data finansial, termasuk namun tidak terbatas pada: proyeksi pemasukan, cash flow, dsb.

If the document needs to be updated, what parts need to be updated or be equipped?

STAGE 5

PREPARATION OF REQUIRED DATA & DOCUMENTS

Example of Filling

Documents/Data	Available	Need Updated	Aspects that need to be completed or updated:
Elevator Pitch:A short narrative that summarizes <i>value proposition</i> from business & contribution opportunities that are attractive to interested parties		-	-
Pitch Deck:Digest document from <i>business plan</i> which is more visual and summarizes funding needs			• Investment needs
Business Plan: Document explaining current business conditions and future business plans, including strategies for expanding business scale & funding needs	Not yet arranged		
Financial documents: Rsummary of financial data, including but not limited to: income projections, <i>cash flow</i> ,etc.	Not yet tidied up		

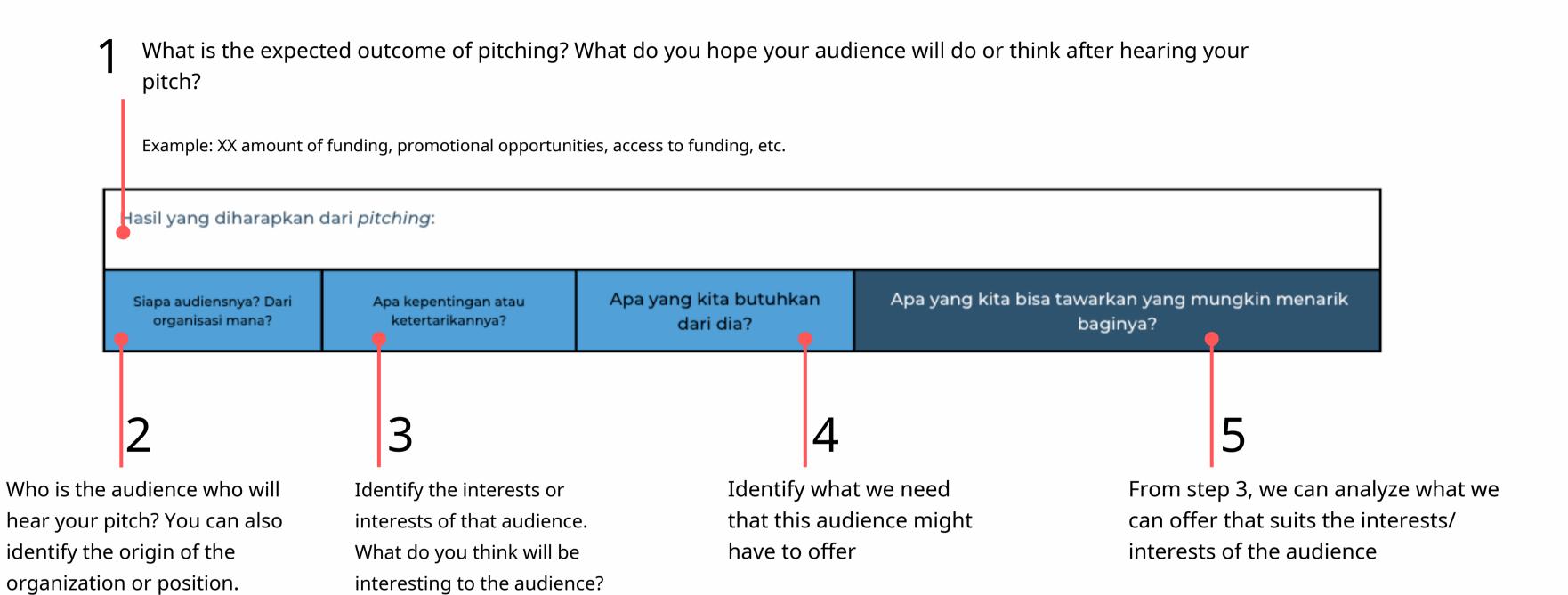
WORKING PAPER 2: PREPARATIONNPITCHING

Output: Narrative for pitching

Expected results from <i>pitching</i> :						
Who is the audience? From which organization?	What are the interests or interest?	What do we need from him?	What can we offer that might be of interest for him?			
Keywords that need to be in it <i>pitches</i> :						

DETAILS W

WORKING PAPER 2



STAGE 5

WORKPAPER EXAMPLES 2

Expected results from pitching:

Gain access to sustainable investors

Who is the audience? From which organization?	What are the interests or interest?	What do we need from him?	What can we offer that might be of interest for him?
Sis Gita (LTKL)	Looking for a sustainable business related to peat ready to be invested to be connected to investors	Access to the investor network owned by LTKL	Demonstrates peat-related environmental impacts and social impacts for the district my business is owned in, the potential to make a bigger impact in my district and could provide a model recipe for other LTKL districts

Keywords that need to be in it pitches.

